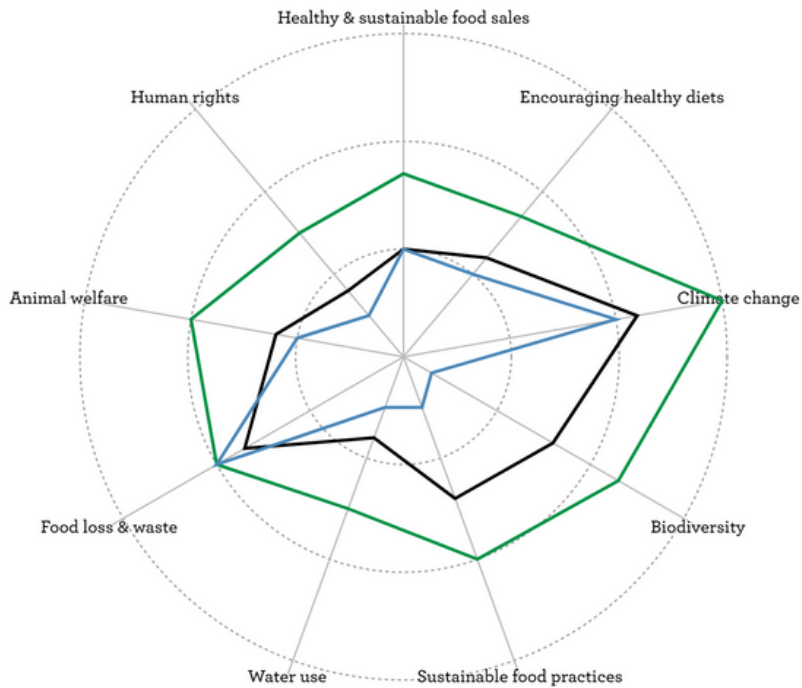


DOMINO'S

This analysis is based on information in the public domain, using existing benchmarks, corporate reports and websites, with a fact-checking period provided for each company.

● Average ● Leadership ● Burger King ● Dominos ● Greggs ● KFC ● McDonalds ● SSP



SPIDER DIAGRAM ▲

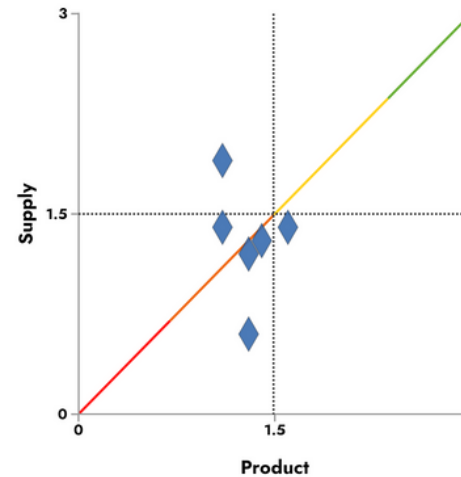
The summary profile comparing Domino's, the average and 2023 leadership profile. The leadership profile is calculated from the best score from any company on each individual metric.

Scores closer to the outer edge of the circle indicates a company has both clear targets and reporting against those targets. Whereas the scores closer to the centre of the circle indicate lack of clear target or disclosure of data.

Company	Healthy & sustainable food sales	Encouraging healthy diets	Climate change	Biodiversity	Sustainable food practices	Water use	Food loss & waste	Animal welfare	Human rights
Leadership	●	●	●	●	●	●	●	●	●
Burger King	●	●	●	●	●	●	●	●	●
Dominos	●	●	●	●	●	●	●	●	●
Greggs	●	●	●	●	●	●	●	●	●
KFC	●	●	●	●	●	●	●	●	●
McDonalds	●	●	●	●	●	●	●	●	●
SSP	●	●	●	●	●	●	●	●	●

TRAFFIC LIGHT SCORE ▲

Traffic lights are allocated from the same data used in the spider diagram profiles.

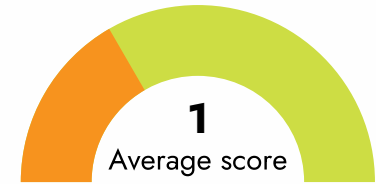


PRODUCT VS SUPPLY CHAIN ▲

Companies are rated on two dimensions, product and supply chains. Ratings for this are calculated from scores on specific metrics related to healthy and sustainable products or to sustainable and equitable supply chains.



DOMINO'S

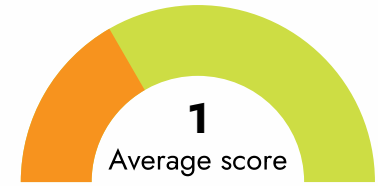


Healthy and sustainable food sales

	Metric	Score	The Food Foundation analysis	Evidence
N1	Company has a target for, and reports on, a sales-weighted % increase in healthy food, menu items or products quantified using a transparent and recognised approach	1	<p>In 2022, we developed our first ever sub-650 calorie pizza range which is currently undergoing in-store consumer testing. 2022 also saw our innovation team develop an agreed approach for identifying opportunities to reduce the levels of fat, salt and calories across our existing portfolio which will be rolled out in 2023. We continue to offer customers a range of crust, cheese, and pizza size options, and to ensure compliance with The Calorie Labelling (Out of Home Sector) England Regulations 2021 all of our menus clearly display information regarding calories.</p> <p>Public health debate identified as a risk in Annual Report 2022 (p.59). There is a risk that targets, guidelines or disclosures on nutritional content could become more stringent or mandated. We have been working with suppliers to develop new products, and modifications to existing recipes, to respond to changing requirements. There is also a risk that the UK & Irish levies on sugar in soft drinks could be extended to apply to other products.</p>	https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf
N2	Company has a target for, and reports on, an increase in fruit & veg as % of food procurement or sales.	1	Doubled number of plant based and free-from menu options. We'll increase our range of lower calorie, vegan, vegetarian, and gluten free options.	https://corporate.dominos.co.uk/Media/Default/Corporate%20Responsibility/Domino%27s%20Pizza%20Group%20Sustainability%20Strategy%20March%202023.pdf
N3	Company has a target for, and reports on, a % shift in protein procurement or sales that come from animal vs plant-based protein sources.	1	<p>Expanded plant-based range in 2022 with the addition of the Vegan PepperoniNAY, a vegan alternative to our most popular pizza, the Pepperoni Passion.</p> <p>Doubled number of plant based and free-from menu options.</p>	<p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf</p> <p>https://corporate.dominos.co.uk/Media/Default/Corporate%20Responsibility/Domino%27s%20Pizza%20Group%20Sustainability%20Strategy%20March%202023.pdf</p>



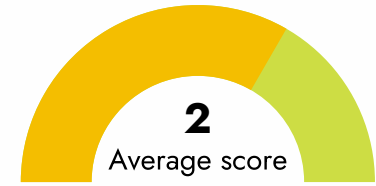
DOMINO'S



Encouraging healthy & sustainable diets

	Metric	Score	The Food Foundation analysis	Evidence
N4	Company has a target for, and reports on, the % of menu items or products with intuitive front-of-pack or (restaurants and caterers) consumer-facing nutrition labels (ideal 100%)	2	<p>To ensure this transparency, we provide calorie information on our website, on our menus and on our app. We publish detailed nutritional information for more than 1,000 combinations of regular pizzas and those made with our Delight Cheese.</p> <p>To ensure compliance with The Calorie Labelling (Out of Home Sector) England Regulations 2021 all of our menus clearly display information regarding calories.</p>	<p>https://corporate.dominos.co.uk/allergens-nutritional https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf</p>
N5	The company's marketing strategy prioritises healthy foods, especially when marketing to children.	0	No information found	
N6	The company can evidence reducing food insecurity by improving the accessibility and affordability of healthy food via at least one major strategic or collaborative initiative.	1	In 2022, we ensured that 100% of surplus food or ingredients produced by our Supply Chain Centres was either re-purposed as animal feed or redirected to food poverty charities.	https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf

DOMINO'S



Climate change

	Metric	Score	The Food Foundation analysis	Evidence
E1	Company has a target for % reduction targets, and reports on, scope 1 & 2 emissions reduction (Science-based target)	2	<p>Domino's Pizza Group has committed to achieving Net Zero by 2050 and, in 2022, we achieved several important milestones in our journey to achieving our Net Zero ambition. We secured validation from the Science-Based Targets Initiative (SBTi) for our net zero targets, and we developed an outline decarbonisation plan which will guide our approach to reducing our scope 1, 2 and 3 emissions in line with our 2050 target.</p> <p>Changes to our operations in 2022 saw Domino's achieve an 16% reduction in our total scope 1 and 2 carbon emissions (market-based) versus 2021.</p> <p>Decarbonisation working groups have been established to identify and realise ways of delivering against these targets. Activity is planned for 2023 and beyond to refine our initial scenario modelling, as well as further integrating climate risks and opportunities into the Group's strategic planning.</p> <p>CDP: B</p>	<p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf https://biz.dominos.com/stewardship/responsible-sourcing/</p>
E2	Company has a target for, and reports on, scope 3 emissions reduction (Science-based target), specifically food in supply chain	2	<p>Whilst the Group is targeting net zero carbon emissions by 2050, they are continuing to work on their pathway towards this and set targets to reduce their scope 1, scope 2 and scope 3 emissions. The Group has also commenced scenario analysis in the year under three different possible climate scenarios, being temperature rises above pre-industrial levels of 1.5°C, 2°C and 3°C</p> <p>We will also work with suppliers and franchise partners to identify opportunities to reduce our Scope 3 emissions.</p> <p>CDP- B reduce Scope 3 emissions by 25% by 2031 from 2021 base year.</p> <p>Baseline year 2021: 466,076 mt co2e 2022: 349,557 mt co2e</p>	<p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf https://corporate.dominos.co.uk/Media/Default/Corporate%20Responsibility/Domino's%20Pizza%20Group%20Sustainability%20Strategy%20March%202023.pdf</p>



DOMINO'S



Biodiversity

	Metric	Score	The Food Foundation analysis	Evidence
E3	Company has a target for, and reports on, zero net land-use conversion through company's reliance on palm oil as a product or an ingredient.	1	<p>Domino's sources 100% certified sustainable mass balance palm oil product through our supplier, AAK USA. We are committed to sourcing palm oil that is produced without deforestation of high conservation value areas, high carbon stock forests or the destruction of peat land. Domino's has for many years achieved its goal of 100% traceability back to the mill for all palm oil and requires that AAK USA remains a member in good standing of the RSPO.</p> <p>CDP: C The disclosure of Soy and Palm oil within the finished goods purchased for reselling (e.g. ice cream) is not possible at this stage due to lack of visibility. These will not be core ingredients of those goods.</p>	<p>https://biz.dominos.com/stewardship/responsible-sourcing/</p> <p>CDP Forest 2022</p>
E4	Company has a target for, and reports on, zero net land-use conversion through company's reliance on soy as in animal feed.	0	<p>CDP: C</p> <p>Currently no disclosing: Domino's Pizza Group has decided to focus on reporting Timber, Cattle and Cocoa, as these are the commodities over which Domino's has most visibility. Domino's sources all of these commodities through large suppliers who will have their own establishes sourcing policies for such commodities. It is Timber (paper purchased for the production of the pizza boxes) and Cattle (beef for the topping of some pizzas) that are monitored in most detail. Soy is contained in small quantities in the finished products purchased by Domino's and sold on to customers. The disclosure of Soy and Palm oil within the finished goods purchased for reselling (e.g. ice cream) is not possible at this stage due to lack of visibility. These will not be core ingredients of those goods.</p>	<p>CDP Forest 2022</p>
E5	Company has a target for, and reports on, zero net land-use conversion through company's reliance on beef.	0	<p>CDP: C</p> <p>Not working beyond our first tier. Sourcing from large companies who have their own commitments and actions.</p> <p>Cattle products: Country/Area of origin: Denmark, Germany, Netherlands</p> <p>1-5% of procurement spend</p> <p>Deforestation footprint: No, and we do not plan to monitor or estimate our deforestation/conversion footprint in the next two years</p>	<p>CDP Forest 2022</p>



DOMINO'S



Sustainable food production practice

	Metric	Score	The Food Foundation analysis	Evidence
E6	Company has a target for, and reports on, the % of wild-caught or farmed fish & seafood certified to higher sustainability standards	0	No mention found.	
E7	Company has a target for, and reports on, the % of products produced under sustainable production practices and recognised environmental management schemes.	1	100% of food suppliers audited for ethical and responsible sourcing practices.	https://corporate.dominos.co.uk/Media/Default/Corporate%20Responsibility/Domino%27s%20Pizza%20Group%20Sustainability%20Strategy%20March%202023.pdf

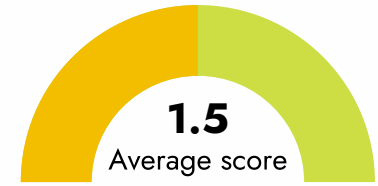
DOMINO'S



Water use

	Metric	Score	The Food Foundation analysis	Evidence
E8	Company has a target for, and reports on, water use reduction in operations	1	<p>We will continue to conserve water through monitoring and reducing water use, particularly in our SCCs. We also plan to understand better where the water hotspots are in our supply chain. This work will be undertaken alongside our mapping of scope 3 emissions described above.</p> <p>2021: We currently measure water usage in the Supply Chain Centres, the most water intensive sites within our operations. In 2021, they consumed 76,950 m3 of water. None are located in regions with high or extremely high baseline water stress.</p> <p>PUP 2022: Our Environmental Policy outlines our commitment to compliance and to improving performance across key areas such as energy and carbon, waste and packaging, and water usage.</p>	<p>https://corporate.dominos.co.uk/Media/Default/Corporate%20Responsibility/DPG%20SASB%20disclosure%202021%20final.pdf</p>
E9	Company demonstrates it is working collaboratively on multiple projects (UK & overseas) to reduce water stress.	0	No mention found.	

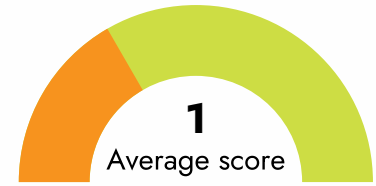
DOMINO'S



Food loss and waste

	Metric	Score	The Food Foundation analysis	Evidence
E10	Company has a target for, and reports on, a % reduction in food sold or handled and discloses volumes redistributed, sent to animal feed, anaerobic digestion, and land-fill.	2	<p>We are a longstanding partner of FareShare, the UK's largest food redistribution charity. Through this partnership, we have been able to redistribute surplus food from our SCCs to charities and community groups across the UK.</p> <p>In 2022, we ensured that 100% of surplus food or ingredients produced by our Supply Chain Centres was either re-purposed as animal feed or redirected to food poverty charities.</p>	<p>https://investors.dominos.co.uk/sites/default/files/attachments/pdf/dpg-environmental-policy-march-2021.pdf</p> <p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf</p>
E11	Company demonstrates collaboration with its main suppliers to track, measure and act on food waste in its supply chain.	0	No mention found.	

DOMINO'S



Animal welfare and antibiotics

	Metric	Score	The Food Foundation analysis	Evidence
E12	<p>BBFAW tier position or Company has a target for % of animal products certified to high animal welfare standards.</p> <p>For companies not assessed by BBFAW: Company has a target for, and reports on, zero supply chain use of antibiotics as a prophylactic or growth promoter and to reduce the total use of antibiotics classified as “medically important antimicrobials”.</p>	1	2021 BBFAW: Tier 3	<p>https://www.bbfa.com/benchmark/</p> <p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf</p>

DOMINO'S



Human Rights

	Metric	Score	The Food Foundation analysis	Evidence
S1	Company recognises the need for a real liveable wage for all employees and reports on progress towards that.	0	<p>No Living Wage Accreditation.</p> <p>The majority of colleagues in the Domino's system are employed by franchise partners.</p> <p>Wages mentioned in market trend section of corporate report but not specific about response to inflation: The increase in demand for delivery drivers and the increases in the National Living Wage all continue to cause labour cost inflation and challenges around labour availability</p>	<p>p.15 - https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf</p>
S2	Company has a target for, and reports on, the % of major suppliers engaged to ensure human rights and labour rights, including and beyond tier one. Must include engagement on child and forced labour, and health and safety of workers.	1	<p>Annual report 2022: All suppliers, including third-party labour agencies and service providers are required to comply with our Supplier Code of Practice. The Supplier Code of Practice includes our Code of Conduct, which covers what we expect of our supply chain partners as well as our and Supplier Technical Manual which outlines our expected food safety standards. The Supplier Code of Practice is based on international standards and good practice, and is an extended version of the Ethical Trade Initiative's ('ETI') Base Code, in alignment with the Sedex Members Ethical Trade Audit ('SMETA') scheme. We expect our suppliers to apply the principles of the ETI and relevant International Labour Organisation ('ILO') Standards and Conventions. We recognise the value in completing routine ethical audits as an effort to improve standards with regards to the ETI base code. Domino's is SEDEX-registered and recognises audits by the SEDEX Members' SMETA scheme, or Business Social Compliance Initiative ('BSCI') standard as valid.</p> <p>While 2022 saw no reported incidents of modern slavery, we introduced several proactive elements to our efforts to manage this risk including the introduction of training for our Supplier Assurance Team, who conduct on-site audits, in how to spot signs of Modern Slavery. In 2023, we intend to replicate this training programme for managers of Domino's own Supply Chain operations, as well as our franchise partners, and operational excellence coaches who conduct in-store audits.</p> <p>Has a Supplier Code of Conduct but no specific percentages mentioned.</p>	<p>https://investors.dominos.co.uk/system/files/uploads/financialdocs/2022-annual-report.pdf https://biz.dominos.com/assets/images/supplier-code-of-conduct.pdf</p>

